

Massachusetts Department of Transportation



Seeking to further enhance its emergency management program and build upon its recent emergency planning and exercise projects, MassDOT requested that Fortress design, develop and conduct an integrated series of discussion and operations-based drills and exercises to facilitate the integration of emergency response actions between transportation and public safety agencies.

**Operation Hermes
Emergency
Response
Exercise Series**

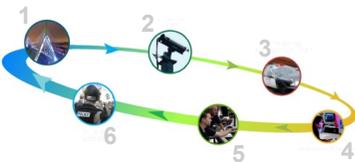
STATUS: Completed
LOCATION: Boston, MA

Utilizing our time-tested Security and Emergency Preparedness System™ approach, and the national Homeland Security Exercise Evaluation Program (HSEEP) guidance, Fortress designed an integrated series of six exercises consisting of three discussion and three operations-based exercises.

The discussion-based exercises focused on inter-agency policies, procedures and training. In addition, Fortress designed the discussion-based exercises to build upon each other in a sequential manner, so that they could provide the foundation for testing the broader and more complex objectives contained within the operations-based exercises. The exercises included an **Enhanced Interagency Tabletop Exercise**, **First Responder Workshop**, a **Senior Leadership Seminar**, a **Functional Exercise**, an **Interoperable Communications Equipment Test**, and a **Full Scale Exercise**. The exercises were based on multiple jurisdiction, multiple location Improvised Explosive Device (IED) and Active Shooter scenarios that Fortress developed specifically for use with the transportation agencies.



**FORTRESS Security and
Emergency Preparedness System™**



- 1. Threat & Vulnerability Assessments
- 2. Mitigation Planning
- 3. Emergency Management Planning
- ✓ 4. Standard Operating Procedures
- ✓ 5. Training
- ✓ 6. Drills & Exercises

Fortress designed and conducted the exercises in close conjunction with MassDOT and other participating transportation and public safety agencies. Together, these exercises tested inter-agency notification, strengthened emergency response, and resulted in better understanding and execution of ICS concepts among transportation and public safety agencies in Massachusetts.